



Hamilton Memorial Hospital District
HMHD

August 21, 2007

To Whom It May Concern:

Hamilton Memorial Hospital District in McLeansboro, IL is currently in the process of undertaking an \$18.5 million expansion and renovation project at our hospital that will add approximately 26,000 square feet to our facility. The hospital was opened in 1960 and other than cosmetic and maintenance upgrades, there have not been any major facility upgrades in over 25 years. Our current facility is faced with space constraints, fragmented departments spread throughout the hospital, and mechanical, electrical and utilities systems that have exceeded their life expectancy. With these challenges in mind, our Board of Directors and Administration began to examine where we wanted the hospital to be in the future and how we could achieve these goals. Approximately one year ago, after thorough review, we chose the Murray Company to help us with our project.

I am pleased to recommend the Murray Company to assist in this type of construction project. The team from Murray has taken a very strategic approach to identifying the needs of our organization and has worked with other key professionals to assure that our needs are met. Murray Company's systematic process included a Business/Strategic Assessment, a Facility Assessment, a Space and Equipment Assessment, Master Plan Options, a Conceptual Costs Assessment, and a Financial Assessment. While Murray did not perform all of these tasks independently, they took the lead on our project and assured that professionals in each of these areas provided our leadership with the necessary data to make an informed decision.

We have not yet started the construction phase of this project as we are awaiting Certificate of Need approval from the state. Our leadership team is currently working with the Murray Company to finalize the architectural drawings. Murray Company's staff has been very professional and helpful throughout this process. Their staff has an immense amount of experience working in small rural facilities such as ours and they seem to have a clear understanding of what it takes to have a successful project.

In closing, Hamilton Memorial Hospital District has been very pleased with the services we have received from the Murray Company up to this time and would recommend them to other hospitals looking at similar building projects.

Sincerely,

Bradley D. Futrell
Assistant Administrator
Hamilton Memorial Hospital District